

Waukesha County Mental Health Center
1501 Airport Road
Waukesha, WI 53188
(414) 548-7950

Type: Psych
Control: County
Fiscal Year: 01/01/02 to 12/31/02

County: Waukesha
Analysis Area: Southeastern (2A)
Volume Group: 1

Selected Utilization Statistics	FY 2002	All Psychiatric Hospitals		FY 2002 vs. 2001	
		Value	Ratio	FY 2001	Ratio
Occupancy Rate (%)					
Psychiatric	67.9%	62.9%	1.08	69.7%	0.97
Alcoholism/chemical dependency	. %	30.0%	.	. %	.
Total hospital	67.9%	61.5%	1.10	69.7%	0.97
Average Census (Patients)					
Psychiatric	67.9	73.6	0.92	69.7	0.97
Alcoholism/chemical dependency	.	30.0	.	.	0.97
Total hospital	19.0	38.3	0.50	19.5	.
Average Length of Stay (Days)					
Psychiatric	5.9	17.6	0.33	1.0	5.72
Alcoholism/chemical dependency	.	5.8	.	.	.
Total hospital	5.9	8.5	0.69	6.3	0.94
Outpatient Visits					
Non-emergency visits	0	31,839	0.00	0	.
Emergency visits	0	1,464	0.00	0	.
Full-time Equivalents (FTEs)					
Administrators	2.9	3.5	0.81	2.9	1.00
Nurses, licensed	14.6	38.4	0.38	10.8	1.35
Psychologists	1.0	3.6	0.28	1.0	1.00
Social workers	2.5	10.7	0.24	2.5	1.02
All other personnel	12.8	141.4	0.09	14.5	0.88
Total FTEs	48.1	209.0	0.23	44.4	1.08
FTEs per 100 Patient Census (Adjusted)					
Administrators	14.5	4.4	3.32	15.0	0.97
Nurses, licensed	74.3	47.9	1.55	56.9	1.31
Psychologists	5.1	4.5	1.13	5.3	0.97
Social workers	12.8	13.3	0.97	13.0	0.99
All other personnel	65.2	176.4	0.37	76.5	0.85
Total FTEs	244.5	260.7	0.94	233.6	1.05

Total Hospital:
Beds set up and staffed 28
Discharges 1,182
Inpatient days 6,939

Contract with:
Health maintenance
organization (HMO) Yes
Preferred Provider
organization (PPO) No

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Inpatient Service Area

Inpatient Service Area	Level of Service*	Beds Set Up and Staffed 12/31/02	Discharges and Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)

General Medical-Surgical:							
Adult medical-surgical, acute	5	0	0	0	. %	0.0	.
Orthopedic	5	0	0	0	. %	0.0	.
Rehab. and physical medicine	5	0	0	0	. %	0.0	.
Hospice	5	0	0	0	. %	0.0	.
Acute long term care	5	0	0	0	. %	0.0	.
Other acute	5	0	0	0	. %	0.0	.
Pediatric, acute	5	0	0	0	. %	0.0	.
Obstetrics	5	0	0	0	. %	0.0	.
Psychiatric	1	28	1,182	6,939	67.9%	19.0	5.9
Alcoholism/chemical dependency	2	0	0	0	. %	0.0	.
ICU/CCU:							
Medical-surgical intensive care	5	0	0	0	. %	0.0	.
Cardiac intensive care	5	0	0	0	. %	0.0	.
Pediatric intensive care	5	0	0	0	. %	0.0	.
Burn care	5	0	0	0	. %	0.0	.
Mixed intensive care	5	0	0	0	. %	0.0	.
Step-down (special care)	5	0	0	0	. %	0.0	.
Neonatal intensive/intermediate care	5	0	0	0	. %	0.0	.
Other intensive care	5	0	0	0	. %	0.0	.
Subacute care	5	0	0	0	. %	0.0	.
Other inpatient	5	0	0	0	. %	0.0	.

Note: data should be used only in rows; do not summarize columns.

* 1=Provided-Distinct Unit, 2=Provided-Not Distinct Unit, 3=Available in Network, 4=Contracted, 5=Service Not Provided.

** Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE

Administrators/asst. administrators	2	3	2.9	Radiological services personnel	0	0	0.0
Physicians and dentists	1	2	1.7	Occupational therapists	1	0	1.0
Medical and dental residents	0	0	0.0	Occupational therapy assistants/aides	2	3	2.2
Registered nurses	5	19	11.3	Physical therapists	0	0	0.0
Certified nurse midwives	0	0	0.0	Physical therapy assistants/aides	0	0	0.0
Licensed practical nurses	1	3	3.3	Recreational therapists	0	0	0.0
Ancillary nursing personnel	14	12	17.8	Psychologists	1	0	1.0
Physician assistants	0	0	0.0	Social workers	2	5	2.5
Nurse Practitioners	0	0	0.0	All other health professionals	4	4	4.4
Medical records personnel	0	0	0.0	All other personnel	0	0	0.0
Pharmacy personnel	0	0	0.0	-----			
Clinical laboratory personnel	0	0	0.0	TOTAL	33	51	48.1

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Income Statement		Assets		Liabilities and Fund Balances	
Gross patient revenue	\$4,963,020	Cash and cash equivalents	\$0	Current liabilities	\$0
Less deductions	2,734,769	Net Patient receivables	0	Long-term debt	0
Net patient revenue	2,228,251	Other receivables	0	Other liabilities	0
Plus other revenue	2,058,406	Land, bldgs and equip: Net	0	Subtotal	0
Total revenue	4,286,657	Other assets	0		
Less expenses	4,197,832			Unrestricted fund balance	0
Nonoperating gains/losses	-339,778	Total Assets	\$0	Total liabilities & fund balance	\$0
Net Income	\$-250,953			Restricted fund balances	\$0

Selected Financial Statistics		FY 2002	Value	All Psychiatric Hospitals	Ratio	FY 2001	FY 2002 vs. 2001	Ratio
Gross Rev as % Total Gross Patient Revenue								
Medicare	[\$1,892,419]	38.1%	14.0%		2.72	40.3%		0.95
Medical Assistance	[\$83,160]	1.7%	15.0%		0.11	1.7%		0.99
Commercial	[\$1,095,722]	22.1%	31.9%		0.69	26.0%		0.85
All other	[\$1,891,719]	38.1%	39.0%		0.98	31.9%		1.19
Deductions as % of Total Gross Patient Revenue								
Medicare	[\$847,610]	17.1%	7.0%		2.44	16.5%		1.03
Medical Assistance	[\$-286,087]	-5.8%	5.1%		#	-1.6%		3.53
Commercial	[\$575,508]	11.6%	11.2%		1.03	13.6%		0.85
Charity care	[\$0]	0.0%	6.4%		0.00	0.0%		.
All other	[\$1,597,738]	32.2%	1.6%		20.76	26.6%		1.21
Total deductions	[\$2,734,769]	55.1%	31.3%		1.76	55.0%		1.00
Other Revenue and Net Gains or Losses								
Other revenue as % of total revenue		48.0%	23.0%		2.09	47.6%		1.01
Net gains/losses as % of net income		135.4%	7.7%		17.60	0.0%		.
Expenses as % of Total Expenses								
Salary/fringe benefit	[\$2,752,384]	65.6%	48.9%		1.34	64.3%		1.02
Supplies and services	[\$1,262,093]	30.1%	46.4%		0.65	31.2%		0.96
Capital component	[\$183,355]	4.4%	3.2%		1.38	4.5%		0.97
Bad debt	[\$0]	0.0%	1.6%		0.00	0.0%		.
Fiscal Statistics								
Operating margin		2.1%	-0.4%		#	1.6%		1.29
Total hospital profit margin		-6.4%	-0.4%		14.51	1.6%		-4.0
Return on equity		. %	-3.2%		.	. %		.
Current ratio		.	2.7		.	.		.
Days in net patient accounts receivable		0.0	39.4		0.00	.		.
Average payment period		0.0	24.9		0.00	0.0		.
Equity financing		. %	44.6%		.	. %		.
Long-term debt to equity ratio		.	0.6		.	.		.
Times interest earned		.	0.1		.	.		.
Total asset turnover		.	3.2		.	.		.
Average age of plant: years		0.0	6.7		0.00	0.0		.
Increase (decrease) total net patient rev		. %	. %		.	28.4%		.
Output gross rev (% of total gross pt. rev)		0.0%	48.2%		0.00	0.0%		.
Net Revenue Statistics								
Inpatient net revenue per discharge	\$1,885		\$5,092		0.37	\$1,910		0.99
Inpatient net revenue per day	\$310		\$638		0.49	\$312		0.99
Outpatient net rev per visit	.		\$291		.	.		.